

Upstream
Production
Solutions



Company Profile



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A reputation for delivering
safe and sustainable
operating solutions.

Upstream PS is a leading provider of fully integrated capabilities for asset optimisation and production solutions to the oil, gas, energy and water industries.

Our unique position as an independent operator and track record of more than 25 years in operations and maintenance allows us to bring a production mindset to every solution.

With a reputation for delivering safe and sustainable solutions, we work as an integrated team with our clients to enhance HSEQ, field life, cost performance and optimise production.

We provide fully integrated production solutions, comprising a suite of services tailored to our clients.



OPERATIONS



MAINTENANCE



PROJECTS



ADVISORY

Our Commitment

As our business has evolved from its humble beginnings in 1997, we continue to strive for operational excellence in all that we do. The imperative for safe and sustainable production solutions has never been stronger and remains at the heart of our service offering as we continue to proudly serve our long-term clients who entrust us with their assets year after year.

A culture of collaboration plays a great part in our success. Working closely with our clients, we have been able to develop innovative practices that deliver against safety, sustainability, cost, productivity and integrity measures.

We are committed to delivering fully integrated production solutions that add value for our clients, our people and the communities in which we work.

To our people, clients, stakeholders and friends, I thank you for your continued commitment to Upstream PS.

Cameron Wills
Chief Executive Officer





Making operations strategies
a reality for our clients.

COMMITTED

The Upstream PS Way

The Upstream PS Core Values are the DNA of our business, reflecting our strong safety culture and effective working relationships, respecting the culture, diversity and values of others.

They support our vision, “To be a leading provider of fully integrated operations, maintenance, projects and advisory services, adding value for our clients, our people and the communities in which we work”.

Our Integrated Management System (IMS) enables delivery of safe, sustainable and high-quality solutions to our clients. It provides a safe and healthy workplace for our people, as an environmentally responsible member of the community. It is a platform that demonstrates our Core Values and allows us to follow through on commitments to our clients, our people and the community.

Up to date with the latest industry and regulatory requirements, the IMS is certified by independent, internationally accepted bodies. The IMS complies with national and international standards of HSEQ Management:

- ISO 45001 – Occupational Health and Safety Management;
- ISO 14001 – Environmental Management Systems;
- ISO 9001 – Quality Management Systems.

Our Core Values



360 DEGREES

Safety from every angle

We are committed to achieving zero injuries across our business and underpinning this is our safety culture program; **360 DEGREES: Safety from every angle.**

Its number one goal is for everyone to return home from work safely and encourages proactive thinking about safety from every angle before proceeding with any task. By taking personal responsibility for our own safety and the safety of our workmates every day, we believe Zero Harm is achievable at Upstream PS.



HEALTH



SAFETY



Operations

Making Operations Strategies a Reality

At Upstream PS, we have experience with the full range of production facilities, from supporting early development of Australian oil and gas basins to being at the forefront of well optimisation and ground-breaking carbon sequestration delivery.

We work seamlessly with organisations across all phases of the asset lifecycle, continually seeking solutions to deliver technical and commercial success.

Our operations support services are focussed on safely maximising profits for our clients by optimising production and minimising deferrals while protecting long term asset integrity.


With the capability to hold a safety case (onshore and offshore), we understand the requirements of different facilities and jurisdictions.



MAINTENANCE



Our comprehensive range of operations services include:

- Facility and field operations
- Operations management and field support
- Integrated Management System (IMS) and HSE Management System (HSE-MS)
- Independent registered operator service
- Full crewing services for onshore and offshore facilities



“ When we combine organisational alignment, lessons learned, our ISO certified systems, people and safety culture – we provide a solid foundation for success; and deliver on our promise of fully integrated production solutions. ”

EXPERTISE



REPAIR



Maintenance

Culture, Capability and Continuous Improvement

Upstream PS have been providing maintenance support services to clients across the Australian energy sector for more than 25 years, ensuring client facilities run reliably and at optimal cost.

Our range of services include:

- Maintenance execution, management and equipment support
- Turnaround management and delivery
- Specialist maintenance services
- Rotating equipment servicing
- Information capture and analysis, supporting sustainable continuous improvement.
- PSV recertification
- Flange management
- Well servicing
- Pump maintenance
- HV switching and maintenance
- Equipment hire – general trade tools, specialist testing, access equipment, vehicles, mobile containerised workshops
- Waste management services – vacuum loading, pot holing and high pressure jetting

“ At Upstream PS continuous improvement is central to our maintenance philosophy. Following the key stages of *Plan, Operate, Maintain and Optimise* leads to positive outcomes for our clients and stakeholders with no surprises. ”



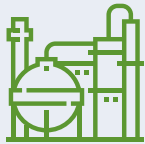
SERVICE



SUPPORT



EXPERTISE



Projects

Delivered with a Production Performance Mindset

Our multi-disciplined team of engineers and project managers support clients throughout each stage of the asset/project lifecycle.

Our operations and maintenance experience provides invaluable insights into design, with our team working from concept through to installation, commissioning and operations.

Our range of project support services include:

- Engineering projects and field development
- Well delivery and workover management
- Subsea inspection, maintenance and repair
- Decommissioning
- Technology and innovation
- Specialist fabrication, assembly, instrumentation and installation

Procurement, logistics and supply chain are the engine room of converting innovative design into a quality, on-time, cost effective solution. Long term relationships with key suppliers are key to the delivery of quality projects.

Our procurement and project management systems make sure cost, schedule and quality is highly visible and monitored.



INTEGRITY



Advisory

We Bring Your Asset Into Focus

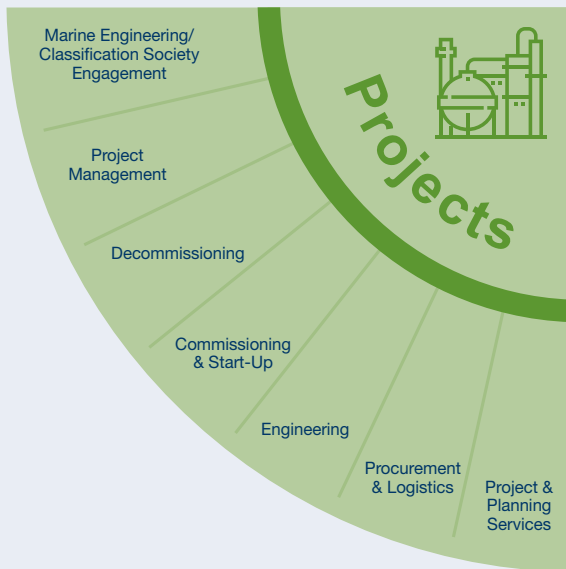
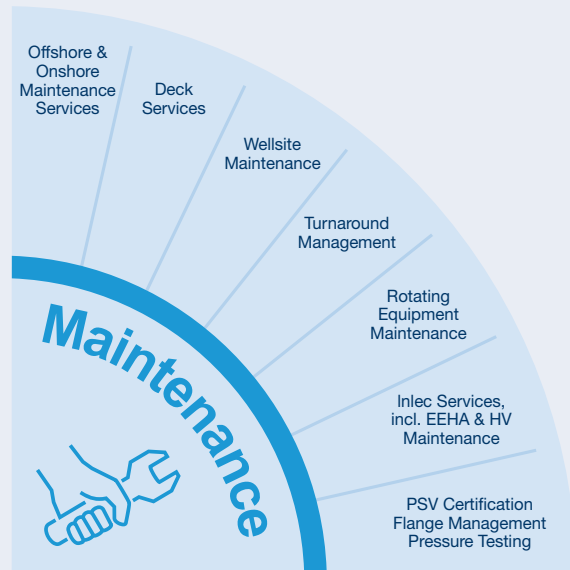
Uniquely positioned as both an independent operator and operations, maintenance and projects service provider with a track record of over 25 years, enables Upstream PS to bring a production mindset when advising clients.

Working closely with our clients, we have been able to develop innovative practices to support outcomes that deliver against expected safety, sustainability, cost, productivity, maintenance and integrity measures. This culture of collaboration has been key to our successful history.

Our network of oil and gas professionals provide flexible advisory services backed by the credibility of Upstream PS.

- Consultant support
- Maintenance / OPEX optimisation studies
- 4Ds – Discover, Define, Design, Deploy
- Operations excellence
- Due diligence assessments
- Non-Operator JV support
- Risk assessments
- Regulatory approvals
- Operation readiness and assurance
- Transition services
- Industrial relations

Fully Integrated Services



Plan. Operate. Maintain. Optimise.

APLNG Wellsites

Location: Surat Basin, QLD

Efficient maintenance servicing of 2500 wells over six remote sites. Productivity innovations including on-site PSV testing, mobile scaffold, waste management and multi skilled maintainers.

APLNG Balance of Plant

Location: Surat Basin, QLD

Maintenance, modifications and repair for existing and new facilities, including gas processing, water gathering systems and water treatment facilities. Our multi-disciplined project and maintenance team continues to exceed performance targets.

APLNG 4 Yearly Turnarounds (15 consecutive shutdowns)

Location: Surat Basin, QLD

Shutdown and turnaround management and execution for 15 gas production trains. This project ensures compliance of GPF safety critical equipment against client and regulatory requirements.

GLNG Wellsites

Location: Surat Basin, QLD

Scheduled and unscheduled maintenance and associated services for the current network of wellsite facilities in the Surat Basin and southern Bowen Basins.

Cliff Head Facilities

Location: Perth Basin, WA

NOPSEMA Registered Operator

Comprehensive operations and maintenance for offshore and onshore. Integrated team, providing support from pre-commissioning through to 10+ years operatorship.

Onshore Perth Basin

Location: Perth Basin, WA

Operation of seven sites on behalf of the client, including maintenance and facilities engineering.

Blacktip Offshore Platform and Yelcherr Gas Plant

Location: Bonaparte Basin, NT

Providing maintenance for the Blacktip facilities, including all routine and campaign maintenance of the wellhead platform, single point mooring and the onshore gas facility. Additional services include transition execution, shutdowns / turnarounds, planning, CMMS (SAP) entry and management.

Northern Endeavour FPSO

Location: Timor Sea, NT

NOPSEMA Registered Operator

Operations and maintenance of field including FPSO and associated infrastructure. Support through ownership transition and rapid startup, successfully facilitated safety case acceptance and implementing a comprehensive operations solution. Maintenance of vessel in Lighthouse mode and management of all facility support services including pre-disconnect preparations associated with preparing for removal from location.

The Otway Project

Location: Otway Basin, VIC

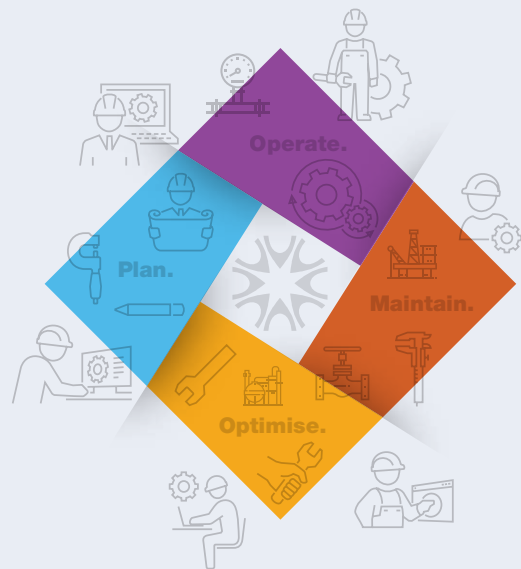
Fully integrated lifecycle support of world leading carbon capture and storage project, including design, procurement contracts, drilling management, facilities installation, commissioning, operations and ongoing maintenance of wells and surface process equipment.

Basker-Manta-Gummy FPSO

Location: Bass Strait, VIC

NOPSEMA Registered Operator

Managed well construction and completions, completed all engineering design and procurement including EPCM conversion of FPSO through to decommissioning. Integrated service provision achieving first oil in 364 days.





LOCATIONS



About Us

Upstream PS is a leading provider of operations, maintenance, projects and advisory services with a reputation for providing safe, innovative and sustainable solutions.

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